

Board of Governors of the Guildhall School of Music and Drama

Date: THURSDAY, 24 MAY 2018

Time: 1.45 pm

Venue: ALDERMEN'S DINING ROOM - 4TH FLOOR, WEST WING, GUILDHALL

Members: Randall Anderson Shreela Ghosh

Deputy John Bennett Gareth Higgins
Sir Andrew Burns Michael Hoffman
Deputy Michael Cassidy Ann Holmes

John Chapman Vivienne Littlechild Christina Coker O.B.E. Jeremy Mayhew Felicity Chilton Graham Packham

Professor Geoffrey Crossick Alderman William Russell

Stuart Fraser Lynne Williams

Marianne Fredericks

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Lunch will be served in the Guildhall Club at 1pm

NB: Part of this meeting could be the subject of audio video recording

John Barradell
Town Clerk and Chief Executive

AGENDA

Those items which it is proposed can be approved or noted without discussion are marked with a star (*). It is open to any Governor to request that an item be unstarred and subject to discussion. Governors may inform the Town Clerk of this request prior to the meeting, or the Chairman at the start of the meeting.

Part 1 - Public Agenda

- 1. APOLOGIES
- 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA
- 3. * ORDER OF THE COURT OF COMMON COUNCIL

To receive the Order of the Court of Common Council, 19 April 2018, appointing the Board and approving its terms of reference.

For Information (Pages 1 - 4)

4. ELECTION OF THE CHAIRMAN

To appoint a Chairman in accordance with Standing Order No. 29.

For Decision

5. ELECTION OF THE DEPUTY CHAIRMAN

To appoint a Deputy Chairman in accordance with Standing Order No. 30.

For Decision

6. **PUBLIC MINUTES**

To agree the public minutes and summary of the meeting held on 19 February 2018.

For Decision (Pages 5 - 10)

7. * PUBLIC MINUTES OF SUB COMMITTEES

To receive the public minutes of the

- (a) Governance & Effectiveness Committee held on 27 February 2018;
- (b) Remuneration Committee held on 6 March 2018;
- (c) Audit & Risk Management Committee held on 30 April 2018; and
- (d) Nominations Committee held on 1 May 2018.

For Information (Pages 11 - 26)

8. TERMS OF REFERENCE AND DATES OF MEETINGS

Joint report of the Principal and the Town Clerk.

For Decision (Pages 27 - 40)

9. APPOINTMENT OF SUB COMMITTEES FOR 2018/2019

Report of the Town Clerk.

For Decision (Pages 41 - 48)

10. **OUTSTANDING ACTIONS**

Report of the Town Clerk.

For Information (Pages 49 - 50)

11. PRINCIPAL'S GENERAL REPORT

Report of the Principal.

For Information (Pages 51 - 56)

12. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

13. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

14. EXCLUSION OF THE PUBLIC

MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Part 2 - Non Public Agenda

15. NON PUBLIC MINUTES

To agree the non-public minutes of the meeting held on 19 February 2018.

For Decision (Pages 57 - 62)

16. * NON PUBLIC MINUTES OF SUB COMMITTEES

To receive the non public minutes of the

- (a) Governance & Effectiveness Committee held on 27 February 2018;
- (b) Remuneration Committee held on 6 March 2018;
- (c) Audit & Risk Management Committee held on 30 April 2018; and
- (d) Nominations Committee held on 1 May 2018.

For Information (Pages 63 - 78)

17. PRINCIPAL'S NON PUBLIC GENERAL REPORT

Report of the Principal.

For Information (Pages 79 - 90)

18. APPOINTMENTS TO THE BOARD

Report of the Town Clerk.

For Decision (Pages 91 - 96)

19. TUITION FEE SCHEDULE FOR 2019 ENTRY

Report of the Principal.

For Decision (Pages 97 - 108)

20. STUDENT PROTECTION PLAN AND PROGRAMME CLOSURE

Report of the Principal.

For Decision (Pages 109 - 120)

21. RECOMMENDATION FOR FELLOWSHIPS AND HONORARY FELLOWSHIPS, 2017/18

Report of the Principal.

For Decision (Pages 121 - 138)

- 22. NON PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD
- 23. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

Part 3 - Confidential Agenda

24. **CONFIDENTIAL MINUTES**

To agree the confidential minutes of the meeting held on 19 February 2018.

For Decision